

Next Generation RBP Roundtable

Evolving Collaborative Approaches for a Balanced Reimbursement Strategy

Wednesday, March 10, 2021 – 1:00pm EST





#EMPOWERING



Rob Gelb Chief Executive Officer Vālenz[®]

Adam Russo

Chief Executive Officer The Phia Group, LLC

The 'Why' For Today's Discussion

- The financial condition of Health Systems present and future?
 What are the drivers?
- How does Virtual Medicine impact members, health systems, providers, payers and employer sponsored plans?
- Delayed Care what are the financial, medical, emotional impacts?
- Where do DPC and VBC fit in health plan design?
- How do Data and Transparency Strategies evolve?

Reimbursement Strategies: What brought us here won't take us forward

A new level of innovation is required

Complete transparency

Data enabled decisions

Innovation New future models

Member navigation & engagement

Close gaps in cost AND quality

Digging Below the Surface – for an RBP strategy

• How can you use **data** as an enabling strategy to:

- balance the Cost Quality Utilization (CQU) equation?
- establish cost visibility and complete transparency?
- What does a 'discipline to assure reasonable Cost' look like?
- How do you quantify the impact of effectively managing Utilization?
- How can you correlate Quality and member experience?

An overarching question: how will current factors impact the development and deployment of this strategy?

An Equation of Cost, Utilization and Quality

PRE-CLAIM LOSS

POST-CLAIM RESOLUTION

Utilization Quality

Cost

PRE-CLAIM LOSS

POST-CLAIM RESOLUTION

Concierge-level Navigation

Pre-Service Contracting & Negotiation

Pharmacy Management

Cost

Varying Reimbursement Models

Post-Service Provider Contracting

Aligning Incentives

PRE-CLAIM LOSS

POST-CLAIM RESOLUTION

Network Design

Virtual Care

Remote Patient Monitoring

Advocacy Tools

Quality

Case Management

Disease Management

Utilization Management

Employee Engagement

Centers of Excellence

PRE-CLAIM LOSS

POST-CLAIM RESOLUTION

Identify At-Risk Members

Medical Necessity

Evidence-based Care

Utilization

Bill Review – Gap Analysis

Future Plan Modeling

Right Care, Time, Place

Find Balance in New Reimbursement Strategies

Ë.

Improved Access

Establish models with concierge-level navigation for member advocacy, education and direction of quality care

Innovate network contracting for improvement in the CQU equation

Build modes of access into design (Virtual, COE, DPC)

Lower Cost

Establish common definitions of 'savings' and 'costs' for programs

Integrate solutions for a full member cost picture that leverages the value of data

Align financial goals of all:

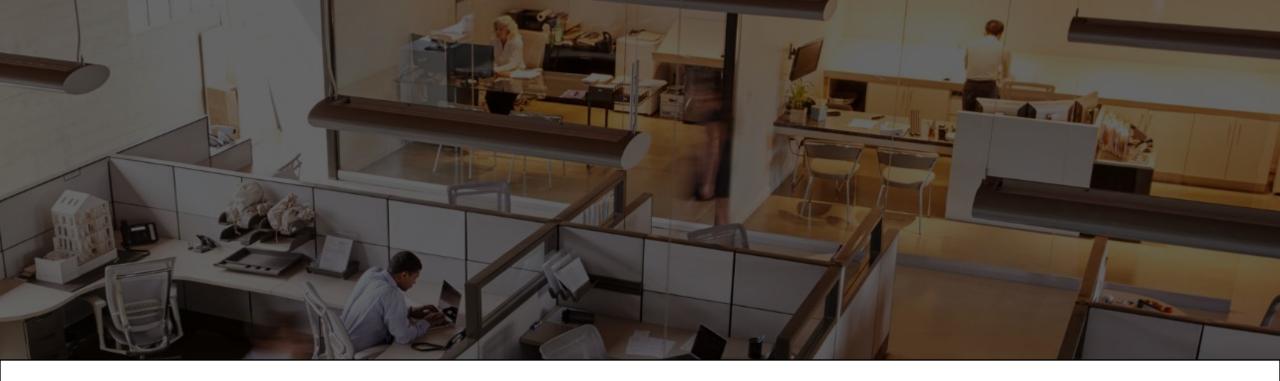
- Member
- Plan
- Payer
- Provider

Engage with members for exceptional education and medical experiences

Higher Quality

Expand care and specialty solutions to improve member health outcomes

Reduce absenteeism and improve workforce performance



Appendix



References

- Hospital Revenues in 2021 Could Drop \$122B Below Pre-Pandemic Levels
 https://www.healthleadersmedia.com/finance/hospital-revenues-2021-could-drop-122b-below-pre-pandemic-levels
- Reimbursing at Medicare Rates to Cut Healthcare Spending by \$352B
 https://revcycleintelligence.com/news/reimbursing-at-medicare-rates-to-cut-healthcare-spending-by-352b
- Limiting Private Insurance Reimbursement to Medicare Rates Would Reduce Health Spending by About \$350 Billion in 2021

https://www.kff.org/medicare/issue-brief/limiting-private-insurance-reimbursement-to-medicare-rates-would-reducehealth-spending-by-about-350-billion-in-2021/

The Impact Of Coronavirus On Households Across America https://cdn1.sph.harvard.edu/wpcontent/uploads/sites/21/2020/09/NPR-RWJF-Harvard-National-Report 092220 Final1-4.pdf

 Delayed Care with Harmful Health Consequences—Reported Experiences from National Surveys During Coronavirus Disease 2019 https://jamanetwork.com/channels/health-forum/fullarticle/2774358

References

• Employers Project Health Plan Costs Will Rise 5.3% for 2021

https://www.shrm.org/resourcesandtools/hr-topics/benefits/pages/employers-project-health-plan-cost-rise-for-2021.aspx

Coronavirus is harming the mental health of tens of millions of people in U.S., new poll finds

https://www.washingtonpost.com/health/coronavirus-is-harming-the-mental-health-of-tens-of-millions-of-people-in-usnew-poll-finds/2020/04/02/565e6744-74ee-11ea-85cb-8670579b863d_story.html

People financially affected by COVID-19 outbreak are experiencing more psychological distress than others

https://www.pewresearch.org/fact-tank/2020/03/30/people-financially-affected-by-covid-19-outbreak-areexperiencing-more-psychological-distress-than-others/

National employer survey reveals behavioral health in a COVID-19 era as a major concern

https://www.mckinsey.com/industries/healthcare-systems-and-services/our-insights/national-employer-survey-revealsbehavioral-health-in-a-covid-19-era-as-a-major-concern#

References

The New Better: Strategic Innovation in a Post-Pandemic Environment

https://insights-north-america.aon.com/research/aon-the-new-better-strategic-innovation-in-a-post-pandemicenvironment-whitepaper

- Primary Care Practices to Take \$15B Hit from Early COVID-19 Response
 https://jamanetwork.com/channels/health-forum/fullarticle/2774358
- Primary Care Practices to Take \$15B Hit from Early COVID-19 Response

https://revcycleintelligence.com/news/primary-care-practices-to-take-15b-hit-from-early-covid-19-response

Can Direct Primary Care Lead Private Practice Out of the Hole?

https://revcycleintelligence.com/features/can-direct-primary-care-lead-private-practice-out-of-the-hole

2020 State of Telemedicine Report

https://c8y.doxcdn.com/image/upload/v1599769894/Press%20Blog/Research%20Reports/2020-state-telemedicinereport.pdf

 Large U.S. Employers Accelerating Adoption of Virtual Care, Mental Health Services for 2021, Business Group on Health Survey Finds

https://www.businessgrouphealth.org/en/who-we-are/newsroom/press-releases/large-us-employers-acceleratingadoption-of-virtual-care-mental-health-services-for-2021